



OLD SALEM MUSEUMS & GARDENS  
*2015* ANNUAL REPORT





Old Salem Museums & Gardens, in historic Salem, North Carolina, provides a uniquely authentic view of real life and material culture during the earliest days of our nation, as experienced by settlers of the American South from 1766 to 1866. The experience includes:

- . Historic preservation through scores of original buildings and structures
- . Reconstituted landscapes and gardens of 18th- and 19th-century Salem
- . The unique history of Moravian immigrants and their planned settlement
- . Educational programs, interpretation, events, and conferences
- . The Museum of Early Southern Decorative Arts (MESDA), the most comprehensive collection of Southern material culture and research in America

*Old Salem Museums & Gardens*

# LEADERSHIP

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# DEAR *Friends,*



2015 was a year of anniversary celebrations at Old Salem Museums & Gardens, from the 150th anniversary of the announcement of emancipation in Salem to the 50th anniversary of the Museum of Early Southern Decorative Arts (MESDA). In addition, the groundwork was laid for the 250th anniversary of the town of Salem, which is being celebrated during 2016.



On May 21, 1865, Rev. Seth G. Clark, the Chaplain of the 10th Ohio Cavalry, read General Orders 32 from the pulpit of the African Moravian Brick Church at 911 South Church Street in Salem. The orders announced the end of slavery. St. Philips Heritage Center held several events throughout 2015 to celebrate this important anniversary. In the winter and early spring, a film series, *Created Equal: America's Civil Rights Struggle*, was shown. It included screenings of clips from four documentaries with riveting new footage illustrating the history of civil rights in America.

Throughout the month of February, the Heirloom Puppet Theatre treated visitors to Old Salem to a puppet show entitled *A Night in the African-American Portrait Gallery*, which highlighted African American individuals who have paved the way for others with their contributions to our history. On May 16, Old Salem held its annual Spring Festival, whose theme was freedom in honor of the announcement made in St. Philips on May 21, 1865. Included among the activities that day was a reading of General Orders 32 and other events relating to Salem and the Civil War.



The creation of MESDA, which opened to the public on January 4, 1965, started with two remarkable individuals, Frank L. Horton and his mother Theodosia “Theo” Taliaferro, who had a vision to create a museum solely dedicated to the preservation, scholarship, and connoisseurship of southern decorative arts and material culture. They, and a close circle of key individuals, were instrumental in getting MESDA up and running in those early days. Housed in what was once a Kroger supermarket on the south end of Salem’s historic district, MESDA has expanded well beyond the exhibition of its unparalleled collection to include groundbreaking field research programs, award-winning publications, a nationally important research center and decorative arts library, and exceptional educational programs, such as the MESDA Summer Institute, cosponsored with the University of Virginia.

During 2015, MESDA honored its 50th anniversary with a gala weekend in October. During the weekend, MESDA celebrated the completion of renovations to 29 study galleries, and the addition of two new self-guided galleries: the Carolyn and Mike McNamara Southern Masterworks Gallery and the William C. and Susan S. Mariner Southern Ceramics Gallery. Part of Old Salem’s

“On Common Ground” capital campaign, the total raised for the MESDA Gallery renovation project was \$1.1 million. The weekend began with a BBQ, Bourbon & Bluegrass party on Friday. During the day on Saturday, MESDA held a series of lectures and all-star led tours. The weekend ended with a highly successful Gala Celebration and Live Auction. All proceeds from the weekend went towards the MESDA Summer Institute Endowment.

We also spent part of 2015 preparing for the 250th anniversary of the town of Salem. We hope you have had a chance to experience some of the wonderful community events we planned and executed for 2016 that have celebrated our Moravian heritage and its contributions to Winston-Salem’s unique character.

On behalf of the staff and board of Old Salem Museums & Gardens, I thank you for your generous support of our great institution.

*Ragan Folan*

Ragan Folan  
President and CEO



Overall “in the District” attendance was estimated

**375,000–425,000**



2015 attendance was **192,477**  
for ticketed visits and programming

up  
7.8%  
vs.  
2014

paid “walk-in” visits were

**UP 21.8%**

vs. 2014



Adult group tours and  
school field trips totaled

**45,997** up 3.4%  
vs. 2014



Visitor Attendance

**UP 36%**

vs. 2011

since starting seasonal campaigns



up  
5.4%

OLDSALEM.ORG

oldsalem.org website  
visits totaled **488,373**

mesda.org visits  
totaled **30,910** and

mesdajournal.org  
visits totaled **25,654**

Facebook likes  
reached

**16,626**

@OldSalemInc

up  
24%

**35,611**

email contacts  
with 22.3%

open rate



**208** volunteers  
contributed



**6,534** hours



Retail division contributed  
**\$225K PROFIT**

to the institution's bottom line—  
100% improvement vs. 2014



2015 Fundraising Results:

**\$4.66 MILLION**

raised in 2015  
including Planned Gifts



**ONE**  
**NEW RESTAURANT**



opened in the District—  
the Flour Box  
Tea Room & Café

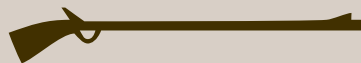


**29** MESDA study galleries  
were renovated and updated



new interpretive signs  
were installed throughout the District

**2 NEW** self-guided galleries at MESDA opened:



Carolyn and  
Mike McNamara  
Southern  
Masterworks Gallery

and the

William C. and  
Susan S. Mariner  
Southern  
Ceramics Gallery



OLD SALEM, INCORPORATED  
**STATEMENT OF FINANCIAL POSITION**  
 DECEMBER 31, 2015 WITH COMPARATIVE TOTALS FOR DECEMBER 31, 2014

ASSETS	Unrestricted	Temporarily Restricted	Permanently Restricted	Year ended DEC. 31, 2015	Year ended DEC. 31, 2014
Cash and cash equivalents	(\$1,220,419)	\$1,198,138	\$85,745	\$63,464	\$1,531
Accounts receivable	107,736	–	–	107,736	97,255
Pledges and grants receivable (net)	580,876	673,930	265,504	1,520,310	1,719,202
Inventories	324,373	–	–	324,373	576,437
Investments	6,415,630	9,824,239	17,770,962	34,010,831	36,511,921
Property and equipment (net)	35,603,300	–	–	35,603,300	34,208,920
Beneficial interest	–	12,254	–	12,254	12,254
Other assets	138,386	–	–	138,386	132,058
<b>TOTAL ASSETS</b>	<b>\$41,949,882</b>	<b>\$11,708,561</b>	<b>\$18,122,211</b>	<b>\$71,780,654</b>	<b>\$73,259,578</b>

**LIABILITIES**

Line of credit payable	\$1,500,234	–	–	\$1,500,234	\$459,302
Accounts payable	428,116	\$39,866	–	467,982	826,084
Accrued expenses	384,395	–	–	384,395	420,200
Deferred revenue	86,233	–	–	86,233	115,882
<b>Total Liabilities</b>	<b>2,398,978</b>	<b>39,866</b>	<b>–</b>	<b>2,438,844</b>	<b>1,821,468</b>

**NET ASSETS**

Unrestricted					
Undesignated net assets (deficit)	1,325,396	–	–	1,325,396	(4,318,686)
Board-designated for:					
Comprehensive capital campaign 2013	234,416	–	–	234,416	756,201
Net investment in plant	35,584,296	–	–	35,584,296	36,193,860
Quasi endowment, general	2,060,570	–	–	2,060,570	9,004,674
Quasi endowment, MESDA	346,226	–	–	346,226	9,294,441
Temporarily restricted	–	11,668,695	–	11,668,695	2,206,685
Permanently restricted	–	–	18,122,211	18,122,211	18,300,935
<b>Total Net Assets</b>	<b>39,550,904</b>	<b>11,668,695</b>	<b>18,122,211</b>	<b>69,341,810</b>	<b>71,438,110</b>
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$41,949,882</b>	<b>\$11,708,561</b>	<b>\$18,122,211</b>	<b>\$71,780,654</b>	<b>\$73,259,578</b>



OLD SALEM, INCORPORATED  
**STATEMENT OF ACTIVITIES**  
 DECEMBER 31, 2015 WITH COMPARATIVE TOTALS FOR DECEMBER 31, 2014

SUPPORT & REVENUE	Unrestricted	Temporarily Restricted	Permanently Restricted	Year ended	Year ended
				DEC. 31, 2015	DEC. 31, 2014
Admissions	\$969,392	–	–	\$969,392	\$847,347
Realized gain on sale of investments	7,667,161	–	–	7,667,161	1,566,596
Unrealized loss on investments	(9,300,646)	–	–	(9,300,646)	(299,353)
Loss on disposal of assets	(186,613)	–	–	(186,613)	(32,630)
Investment income	1,027,321	–	–	1,027,321	905,741
Miscellaneous revenue	4,738	593	–	5,331	41,126
Museum classes and special events	291,616	–	–	291,616	298,365
Retail sales	2,540,300	–	–	2,540,300	2,791,171
Publications	10,444	–	–	10,444	13,506
Rental	250,826	–	–	250,826	177,053
Research fees	480	–	–	480	270
Royalties	644	–	–	644	277
<b>Total</b>	<b>3,275,663</b>	<b>593</b>	<b>–</b>	<b>3,276,256</b>	<b>6,309,469</b>
Gifts and grants:					
Contributions & memberships	2,087,542	474,979	677,153	3,239,674	2,448,878
Grants:					
Federal grant	–	–	–	–	150,000
City grant	116,070	100	–	116,170	103,630
County grant	5,893	9,550	–	15,443	7,500
Private foundations	86,368	357,000	–	443,368	169,414
Net assets released from restriction	1,204,451	(1,204,451)	–	–	–
<b>Total gifts and grants</b>	<b>3,500,324</b>	<b>(362,822)</b>	<b>677,153</b>	<b>3,814,655</b>	<b>2,879,422</b>
<b>TOTAL SUPPORT &amp; REVENUE</b>	<b>\$6,775,987</b>	<b>(\$362,229)</b>	<b>\$677,153</b>	<b>\$7,090,911</b>	<b>\$9,188,891</b>
<b>EXPENSES</b>					
Programs	\$7,501,435	–	–	\$7,501,435	\$6,840,158
Administration	634,297	–	–	634,297	1,487,258
Fundraising	914,774	–	–	914,774	778,615
<b>TOTAL EXPENSES</b>	<b>9,050,506</b>	<b>–</b>	<b>–</b>	<b>9,050,506</b>	<b>9,106,031</b>
<b>OTHER EXPENSES &amp; TRANSFERS</b>					
Investment expense	(136,705)	–	–	(136,705)	(154,975)
Transfers in (out)	(8,968,362)	9,824,239	(855,877)	–	–
<b>Total other expenses and transfers</b>	<b>(9,105,067)</b>	<b>9,824,239</b>	<b>(855,877)</b>	<b>(136,705)</b>	<b>(154,975)</b>
<b>CHANGE IN NET ASSETS</b>	<b>(11,379,586)</b>	<b>9,462,010</b>	<b>(178,724)</b>	<b>(2,096,300)</b>	<b>(72,115)</b>
Beginning net assets	50,930,490	2,206,685	18,300,935	71,438,110	71,510,225
<b>ENDING NET ASSETS</b>	<b>\$39,550,904</b>	<b>\$11,668,695</b>	<b>\$18,122,211</b>	<b>\$69,341,810</b>	<b>\$71,438,110</b>



**THANK YOU** to our friends who have included Old Salem Museums & Gardens in their estate planning. Established in the summer of 2007 in Salem's 241st year, The **1766 Society** recognizes donors who have funded or planned a deferred gift that might include a bequest, life insurance, an annuity, or remainder interest in a charitable trust.

The **1766 Society** name originates from the founding year of Salem, North Carolina, 1766. Members of The **1766 Society** enjoy both the personal rewards of belonging to the society and the reward of providing opportunities for those who will benefit from our timeless mission of education, preservation, research, scholarship, and community service. Gifts to The **1766 Society** may be designated to benefit the Historic Town of Salem or MESDA, or may be designated for the general benefit of the entire museum complex. (*Current list as of September 30, 2016*)

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Anonymous employee of MESDA (1)  
CarolAnn and Gene Adcock  
Dr. Frank and Lena Albright\*  
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\* *deceased*



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**THANK YOU** to our friends who are members of the Frederic William Marshall Society.

Donors who make unrestricted annual gifts of \$1,000 or more are members of the Frederic William Marshall Society. In 1763, Frederic William Marshall began overseeing the planning, financing, and building of the new town of Salem. Marshall's vision for Salem included a town square (Salem Square), one main street, other streets and lots assembled in a grid pattern, and key buildings like the Boys' and Girls' Schools.

*(Membership list is current as of September 30, 2016 and includes current members and members during January 1 to December 31, 2015.)*

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**\$15,000**

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Mr. Paul Fulton, Jr.

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**\$10,000**

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Mr. and Mrs. David L. Cotterill  
Susan and Mac McMichael  
Mr. Howard Upchurch and  
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Mrs. Amy Najaka Back  
Robert Strickland Family Foundation  
Mr. and Mrs. Andrew J. Schindler  
Mr. and Mrs. Everette C. Sherrill

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Ms. Christine Bolan and  
Ms. Lourdes Aceves  
Mr. and Mrs. Patrick Acosta  
Ms. Alina S. Adams  
Mr. and Mrs. Charles D. Adams, Jr.  
Dr. Rosa Agosto and  
Dr. Edgar Agosto  
Mr. and Mrs. Javier Alarcon  
Mr. and Mrs. John Albright  
Mr. and Mrs. Christopher R. Alcalá  
Mr. and Mrs. Anthony Alderman  
Mr. and Mrs. Joe Aldrich  
Mr. and Mrs. Brian Alessi  
Mr. and Mrs. C. Wayne Allen  
Dr. and Mrs. David H. Allen  
Mr. and Mrs. Shane Allen  
Ms. Donnie Jones and  
Mr. Gary Andersen  
Mr. and Mrs. James S. Anderson  
Mr. and Mrs. Mickey A. Angell  
Dr. Thomas C. Ansbro and  
Dr. Patricia P. Ansbro  
Mr. and Mrs. Lance Antieau  
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Mr. and Mrs. Garry Arnett  
Ms. Bobbie K. Fulcher and  
Mrs. Rispsa Arnett  
Mr. Stephen Arnold and  
Mr. John Repke  
Ms. Tracy Ashley and  
Ms. Tosha Carter  
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Mr. and Mrs. Brian Austin  
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Drs. Laura and Kurt C. Bachmann  
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Mr. and Mrs. Phillip Bailey  
Mr. and Mrs. Bob Baker  
Mr. and Mrs. Joe Baker  
Mr. and Mrs. Tim Balcom  
Ms. Jean H. Ballagh  
Ms. Sayonara Herrera and  
Mr. Bulmaro Barajas



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Mrs. Cristen Surratt  
Terry Barbour and Patricia Breese  
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Mr. and Mrs. Ben T. Barnhill  
Mr. and Mrs. Donald R. Barrans  
Mr. and Mrs. Mike Barringer  
Mr. and Mrs. Kenny Barrow  
Ms. Aneisa Sherrill-Mattox and  
Mrs. Mary Bartley  
Mr. Jasdeep Bassi and  
Kumaljit K. Bassi  
Mr. and Mrs. Daniel Baucom  
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Mr. and Mrs. Richard Bax  
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Mr. and Mrs. Jim Beasley  
Mrs. Pamela R. Becker and  
Mrs. Judy Hickman  
Mr. and Mrs. Mike Beeson  
Ms. Carolyn G. Bell  
Miss Donna Bell and  
Mr. Wes Armstrong  
Ms. Rhonda D. Fisher and  
Mr. Steven H. Bell  
Mr. and Mrs. Mark Beltowski  
Mr. and Mrs. Tyler Bemont  
Ms. Amanda B. Bennett and  
Mr. Terry Walker  
Mr. and Mrs. Wes Benson  
Mr. and Mrs. Rick Bentley  
Mr. and Mrs. Joseph Bergeron  
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Mr. and Mrs. Ronald G. Berrier

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Boutis  
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Ms. Bridget Braddom  
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Ms. Jamie Platt and  
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Ms. Allison Campbell and  
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Mrs. Michelle Carmody  
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 Mr. Dan Curran  
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 Mr. and Mrs. John E. Dewees  
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 Mrs. Vicki Dickerson  
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 and Mr. Samuel C. Dillender  
 Miss Pam Fortune and  
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 Mr. and Mrs. Ronald G. Dyer  
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 Mr. and Mrs. Jeff Evans  
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 The Rev. Darby O. Everhard  
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 Mr. Evangelos Pappas  
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 Mr. and Mrs. William S. Goldman  
 Mr. and Ms. Robert Goldring  
 Ms. Carol Pollard and  
     Mr. Kurt Golembesky  
 Ms. Tanya Willix and  
     Mr. Trilby Gonzalez  
 Mr. and Mrs. Carl Goodman  
 Ms. Dina Preston and  
     Mr. Chad Gordon  
 Mrs. Kelly Gosnell and  
     Ms. Kathleen Simon  
 Mr. and Mrs. Robert L. Gosnell  
 Ms. Dorothy Pugh and  
     Mr. Karl Gottschalk  
 Ms. Lisa L. Gould  
 Mr. and Mrs. Shawn Gould  
 Ms. Ana Sapp and  
     Ms. Kimber S. Grabs  
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 Mr. and Mrs. Robert J. Gravitte  
 Ms. Kay Cameron and  
     Mr. Dennis Gray  
 Ms. Paige Greason  
 Mr. and Mrs. Randy Green  
 Rev. and Mrs. W. Norwood Green  
 Ms. Jill Greene  
 Ms. Lori Greene  
 Dr. and Mrs. Steve Greer  
 Ms. Stephanie James and  
     Mr. Daniel Greesa

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 Mr. and Mrs. Neil Griffin  
 Mr. and Mrs. Thomas W. Griffin  
 Mr. Jeff Grunow  
 Mr. and Mrs. Chris Guinn  
 Ms. Sherry Stallings and  
     Mr. Gil Gulick  
 Mr. and Mrs. Michael  
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 Mr. and Mrs. H. Steven Hughes  
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     Mr. Richard E. Humphreys  
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 Mrs. Annemarie Kaufmann-Schaub  
     and Mr. Christian Kaufmann  
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     Mr. Brian Kent

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     Dr. John W. Keyes  
 Ms. Uzma Qader and  
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 Ms. Katie Kirkpatrick and  
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 Brigadier General and  
     Mrs. Russell J. Kilpatrick  
 Rok Song and Jongman Kim  
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 Ms. Amy Burgesser and  
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 Mr. and Mrs. M. Stuart King  
 Mr. and Mrs. Ronnie King  
 Mrs. Melissa King and  
     Mr. William King  
 Ms. Julie Cloninger and  
     Ms. Marsha Kinley  
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 Ms. Mary P. Matthews  
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 Mr. and Mrs. Eric Mauldin  
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 Dr. and Mrs. Philip A. May  
 Mrs. Elizabeth G. McCachern  
 Mr. and Mrs. Matt McCallum  
 Mr. and Mrs. Donald L.  
     McCrickard



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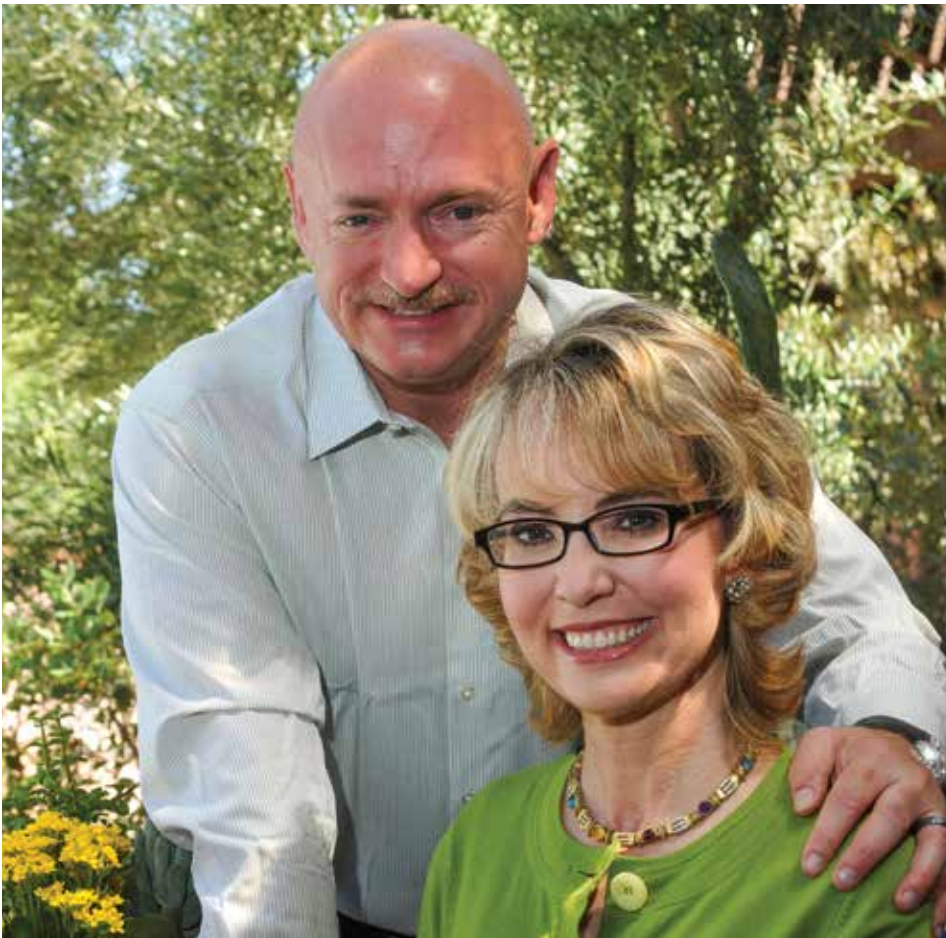
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— Endeavour to Succeed —

In 2012, Old Salem Museums & Gardens launched its speaker series, American Perspectives with Doris Kearns Goodwin as its inaugural speaker. In 2015, with First Tennessee as our Presenting Sponsor, along with dedicated individual sponsors, we proudly presented Mark Kelly with Gabby Giffords – Endeavour to Succeed. A former Gulf War combat pilot and a veteran of four shuttle missions, Captain Kelly made history serving as commander of Space Shuttle Endeavour’s final flight into space. Already a celebrated American, Kelly became the center of international attention after the January 2011 assassination attempt on his wife, former U.S. Congresswoman Gabrielle (Gabby) Giffords. Kelly, along with Giffords, exemplifies leadership, the importance of teamwork, and courage under pressure.



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**THANK YOU** to our friends who are supporting our campaign, *On Common Ground*. On March 1, 2011, Old Salem Museums & Gardens embarked on a comprehensive capital campaign to revitalize the historic beauty, values, and potential of the Town of Salem, the Museum of Early Southern Decorative Arts (MESDA),

and the Gardens at Old Salem. As our campaign is comprehensive, all gifts (regardless of designation or amount) are counted towards our campaign goals and objectives. We are grateful to our friends who have made gifts and commitments to our campaign since March 1, 2011. Below is a list of donors who (since March 1, 2011) have made contributions to specific campaign projects, or who have made unrestricted gifts specifically to support the campaign.

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